

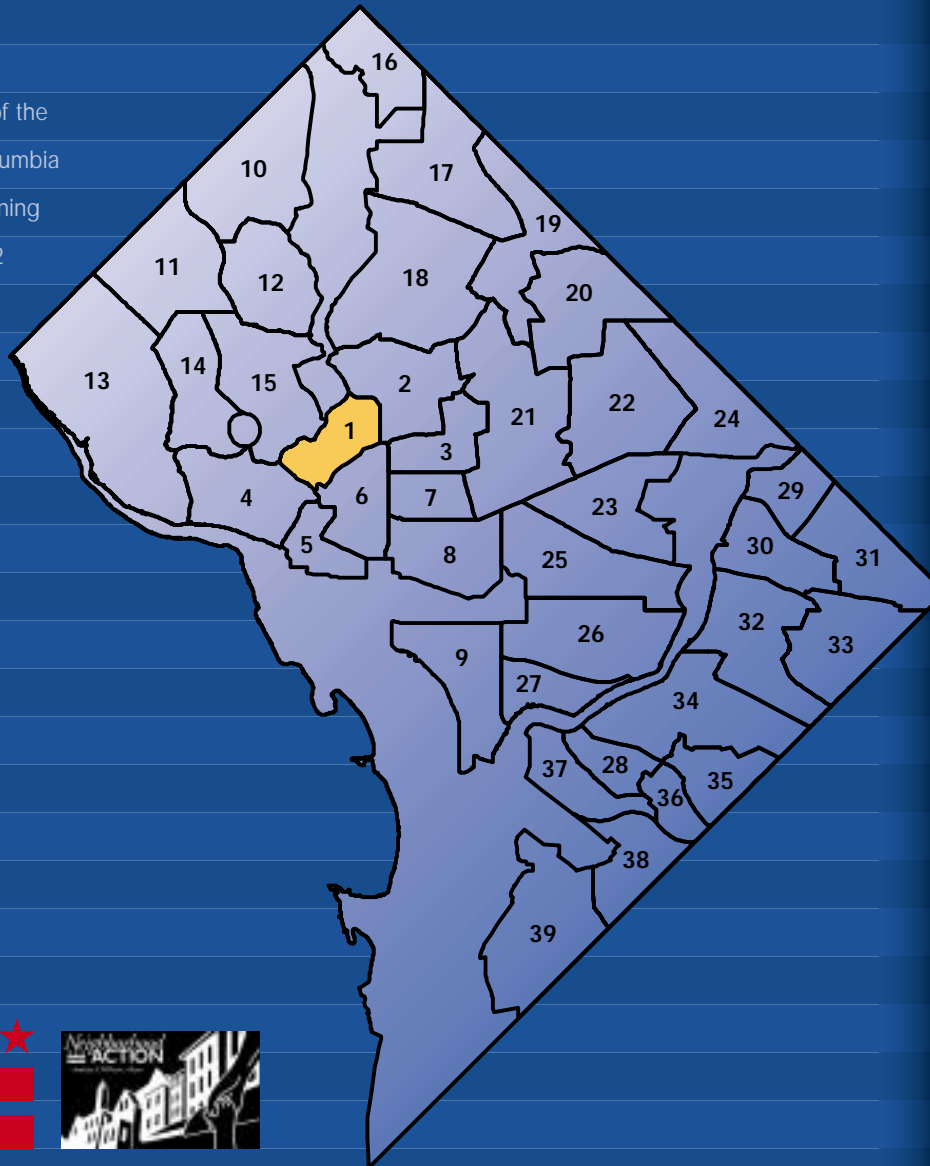
Neighborhood Cluster

1

District of Columbia Strategic Neighborhood Action Plan

Prepared by

Government of the
District of Columbia
Office of Planning
Summer 2002



Adams Morgan
Kalorama Heights
Lanier Heights



Acknowledgments

*The following people and groups
deserve special recognition for the
time they dedicated to developing
this plan for Cluster 1:*

Advisory Neighborhood Commissions 1C and 1D
Central American Resource Center (CARECEN)
Cluster 1 Neighborhood Steering Committee
Coalition of Latino Merchants
Council of Latino Agencies
Friends of Marie Reed School
Goodwill Baptist Church
Jubilee Housing
Kalorama Citizens Association
Latino Economic Development Corporation
Reed-Cooke Neighborhood Association
Residents of Adams Morgan, Kalorama Heights,
and Lanier Heights

Claudia Canepa, Junior Planner, Office of
Planning

Phil Heinrich, Program Manager, Office of the
Chief Technology Officer

	Letter From the Mayor	2
	Letter From the Director	3
1	Introduction	5
	Neighborhood <i>Action</i>	
	Strategic Neighborhood Action Plan	
	The Comprehensive Plan	
2	State of the Cluster	7
	A Message From Your Neighborhood Planner	
	Cluster 1 Neighborhoods	
	Physical Characteristics and Assets	
	Demographics	
	Recent Neighborhood Activity	
3	Developing Your SNAP	15
	Citizen-Driven Process	
	Cluster Priorities	
	Agency Commitment Highlights	
4	The Action Plan	19
	Understanding the Plan	
	Agency Responses to Citizen Priorities	
	Actions With No Commitments	
5	Other Neighborhood Initiatives	49
	Overview	
6	What Happens Now	53
	Progress Updates to Your SNAP	
	Implementation of Citizen-Driven Actions	
	Role of Your Neighborhood Planner	
	Appendix A: Reference Materials	55
	Appendix B: Action Plan Partner Abbreviations	56

Table of Contents

Letter From the Mayor



Dear Resident,

I am very proud to present the Strategic Neighborhood Action Plan (SNAP) for your Neighborhood Cluster. I personally want to congratulate all the citizens, the citizen and civic associations, the faith community, the Advisory Neighborhood Commissioners, the businesses, and others that helped shape this plan.

I have personally reviewed these plans and am struck by the tremendous amount of work, thought, and commitment that went into their preparation. I value these SNAPs as a way to communicate directly with you, the residents and stakeholders of this marvelous city.

What began at the city-wide level with the first and second Citizen Summits in 1999 and 2001 has been expanded at the neighborhood level through the Neighborhood Planning, Neighborhood Service, and Neighborhood Outreach efforts—all part of the overall Neighborhood *Action* program. Through this triad, I have heard your concerns and priorities directly and have taken measures to respond.

This Strategic Neighborhood Action Plan is not just words on paper. Every agency in my administration has reviewed these plans to see how they might contribute to advancing the priorities and objectives you outlined here. As you know, this was a tough budget year. I instructed agencies to preserve their commitments to addressing your priorities, as they assessed how and where to trim their budgets. What's more, additional funding was provided to specifically accomplish a number of important neighborhood priorities articulated through the SNAPs across the city. This approach includes funding to install an additional 600 litter cans across the city; hire an additional Fire Inspector for every Ward; add another staff person under the Clean City Administrator, who will further the goal of neighborhood cleanliness; hire additional Historic Preservation staff to review projects in historic areas; and more. While not every priority was met, such changes signal tangible evidence of my belief that the business of government starts with the business of the people.

This SNAP document is a first of its kind. It is the first time a major city has coordinated a plan with every neighborhood in the city in a single year. It is the first product of many that will provide citizens with a record of how this government will directly respond to your priorities.

I am excited about this SNAP document and about what it signals for the future of our neighborhoods and our city. I look forward to working with you, my agencies, and other stakeholders to implement the many significant priorities you have identified here. Congratulations, and now the work begins.

Sincerely,

Anthony A. Williams
Mayor

Dear Resident,

Enclosed is your Neighborhood Cluster's Strategic Neighborhood Action Plan (SNAP). I want to personally thank all who contributed to developing this plan and congratulate them for their hard work. Many in your neighborhood devoted considerable time identifying strategies to improve the quality of life in your neighborhood. This effort has helped us—the District government—better partner with you to make concrete improvements in our communities.

Your SNAP is a new kind of "plan for action" because it will not simply sit on a shelf. It is a document that lists key commitments by agencies and includes a timeline for implementation. It is a document whereby the commitments will be tracked by the Mayor's Office of Neighborhood *Action* to ensure that they are followed through to completion. It is an action plan and a foundation of our city's budget.

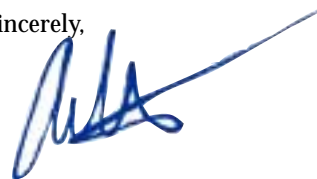
With the same level of deep commitment in developing this plan, I urge you—neighborhood groups, the faith community, businesses, nonprofits, Advisory Neighborhood Commissioners, and others—to help implement the remaining actions. While I know many of you have been active in your neighborhoods for years, implementing specific actions in this plan will help unite government and citizen efforts through its goal of addressing specific priorities identified by your neighbors.

Our work with you in your neighborhoods has just begun! Even though this SNAP is now developed, your Neighborhood Planner will continue to work with your Neighborhood Cluster throughout this next year. Some of the specific activities will include preparing a Strategic Development Plan for Columbia Heights to help coordinate the development taking place in the neighborhood; conducting a planning analysis for a neighborhood revitalization strategy

for Park View; exploring Transit-Oriented Development (TOD) opportunities at selected Ward 1 Metro stops, and working on improving community participation with the Comprehensive Plan. Your Neighborhood Planner will also continue to provide support to the Neighborhood Service Initiative (NSI) to help improve services throughout the Ward.

I look forward to our continued work with you in your Neighborhood Cluster. Thank you and congratulations once again for all your hard work and dedication in developing this SNAP.

Sincerely,



Andrew A. Altman
Director, Office of Planning

Letter From the Director



Neighborhood Action

Three years ago, Mayor Williams's administration developed a new framework for how the District government would work together with citizens and other partners to make good decisions and to improve our city. This framework was the start of *Neighborhood Action*. The mission of *Neighborhood Action* is to empower citizens to improve their communities by mobilizing and coordinating the resources of government, businesses, nonprofits, the faith community, neighborhood leaders, and the citizens themselves. *Neighborhood Action* has held four Citizen Summits: one in November 1999, a follow-up in January 2000, one in October 2001, and another in December 2001. There were also two Youth Summits to hear from our younger residents. At those public forums, citizens shared their priorities for the city, which helped redefine our District government's priorities at the city-wide level.

It was also realized, however, that there was much work to be done at the neighborhood level. As part of

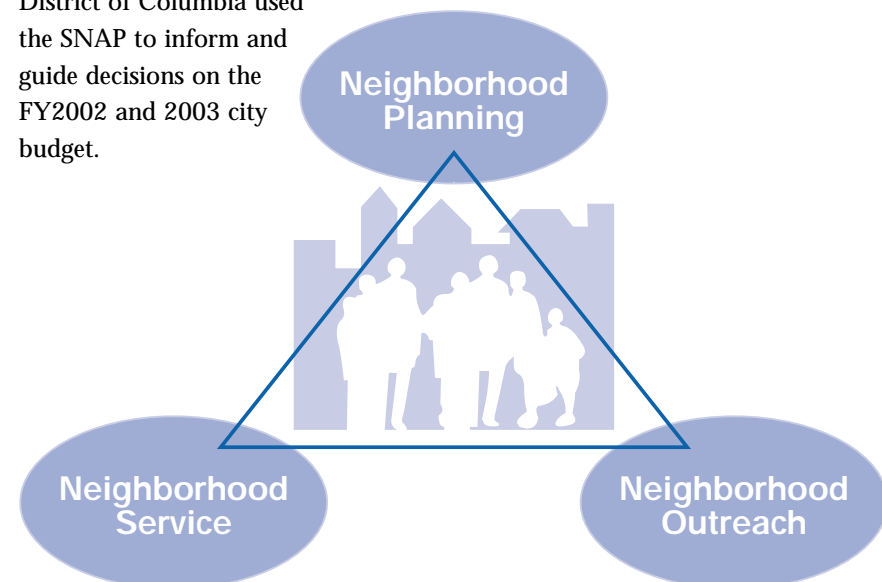
Neighborhood Action, the *Neighborhood Action Triangle* was created—three neighborhood initiatives aimed to identify and then solve neighborhood-specific issues. They are the *Neighborhood Service Initiative*, the *Neighborhood Outreach Program*, and the *Neighborhood Planning Initiative*. **Neighborhood Service** addresses recurring service delivery problems that require the coordinated involvement of more than one agency. **Neighborhood Outreach** holds public meetings, town halls, “coffee with the Mayor,” and other meetings to ensure that this administration stays connected to neighborhood issues. **Neighborhood Planning** has been working with citizens to identify top priority issues and to develop Strategic Neighborhood Action Plans (SNAPs) for each of the 39 Neighborhood Clusters in the city.

Strategic Neighborhood Action Plan

This document is the SNAP for your Neighborhood Cluster. Citizens, citizen groups, businesses, the faith community, Advisory Neighborhood Commissioners, and others helped

develop this plan with the *Neighborhood Planning Initiative* located in the DC Office of Planning (OP).

The SNAP is part of *Neighborhood Action*, which is Mayor Williams's initiative to reengage citizens in the governance of their city and to establish a vision, priorities, and action for your Neighborhood Cluster. For the first time in the District, the SNAP provides residents a process to articulate and begin addressing many of the neighborhoods' most pressing challenges. The government of the District of Columbia used the SNAP to inform and guide decisions on the FY2002 and 2003 city budget.



Introduction

1

Unlike the long-range goals of the Comprehensive Plan, the SNAP identifies near-term goals (i.e., goals for a 2-year period). Through a series of community workshops and task force meetings, community stakeholders identified the priority areas of the Cluster 1 SNAP: Affordable Housing, Community Participation, and Law and Code Enforcement. Those three priorities and the actions recommended to address them reinforce several community concerns identified in the Ward 1 plan. Progress on each action that has been committed to by a District agency will be tracked through annual status reports by the Office of Neighborhood Action.

Although the SNAP is an independent planning document not tied to the Comprehensive Plan, it could inform residents about how the Comprehensive Plan is updated in the future. Currently, the Mayor and Council are appointing a Comprehensive Planning Task Force representing a broad cross-section of stakeholders to work with the Office of Planning as it undertakes a review of the current plan and planning process.

The Comprehensive Plan

Throughout the SNAP process, residents asked, “How do Strategic Neighborhood Action Plans relate to the Comprehensive Plan?” While both documents outline a vision for neighborhoods and include concrete and identifiable goals for your community, there are differences in how they are used by District agencies and what the immediacy is of their effect on your neighborhood.

The *Comprehensive Plan for the National Capital* is a long-range (20 years) general policy document that provides overall guidance for the future planning and development of Washington, DC. District agencies use this document as a guide to ensure that their actions reinforce the long-term goals of the city. The Comprehensive Plan was first proposed by the Mayor and adopted by the Council in 1984 and 1985, respectively. Amendments to the plan are proposed by the Mayor and approved by the Council every 4 years. The plan has been amended in 1989, 1994, and 1998. The plan includes both local and Federal elements and is the

only planning document mandated by the Home Rule Act. There are 10 local elements, which together are usually referred to as the “District of Columbia Comprehensive Plan”: General Provisions, Economic Development, Housing, Environmental Protection, Transportation, Public Facilities, Urban Design, Downtown Plan, Human Services, and Land Use.

The Ward 1 plan is one part of the goals for the Comprehensive Plan. It establishes a vision for Ward 1 over 5 years (1999–2004) and highlights seven areas of particular focus. For Adams Morgan, Kalorama Heights, and Lanier Heights, the plan identifies as priorities the vitality of commercial areas, mitigation of traffic effects on residential areas, and improvement of city services, particularly as they relate to public cleanliness and environmental effects.

A Message From Your Neighborhood Planner

As your Neighborhood Planner, I have had the pleasure of helping guide the residents and stakeholders of Cluster 1 through the neighborhood planning process. The goal of this process was to facilitate a citizen-driven effort to identify neighborhood priorities. I worked with you to produce something that would help guide District agencies, nonprofits, and others to improve the quality of life in your neighborhood. Together, we have accomplished something truly significant: the creation of your first Strategic Neighborhood Action Plan!

This dynamic and diverse Cluster is home to an engaged and active residential community, as well as to one of the most vibrant commercial zones in the metropolitan region. It is a community striving to balance the livability of its neighborhoods with the energy of its commercial quarters. Add to that the loss of affordable housing and the need for improved city services, and one sees a picture of a Cluster grappling with a number of significant issues. Not surprisingly, many of you wondered if the

SNAP process could help address those needs. Many of you have been working for years to improve your neighborhoods without the government's help, and you expressed your doubts that the District would be a real partner this time. Despite your doubts, you came to meetings, participated, and made your voices heard. Although there is still a lot of work to do, we have heard you. This document, your document, is proof that the District is committed to working with you, as well as providing you with a tool that will enable you to hold us accountable.

Both long-time and new residents in your Cluster have been active in the effort to create your vision for the neighborhood. You have not waited for this document to be published before continuing with your work. For the past four years, your community has worked to promote educational opportunities for students at the H. D. Cooke, Marie Reed, and J. Q. Adams Schools, raising \$22,000 last year for computer upgrades, learning materials, and field trips. You brought together a partnership of residents, local businesses, and

national and international corporate sponsors to improve educational conditions for children in your Cluster.

I want to recognize the tremendous commitment and dedication of all those residents, partners, and other stakeholders who participated in this planning process. You were active throughout this effort and helped to make this SNAP the truly valuable resource and tool that it is. I look forward to working with you and your community to implement the actions outlined in this plan and to helping you achieve your vision for a more livable, equitable, and vibrant neighborhood.

To better understand what makes your Neighborhood Cluster special, please read the following sections, which describe both the positive and negative conditions found in your communities, including physical characteristics, demographics, and recent activity in your neighborhood.

Vincent Valdes¹

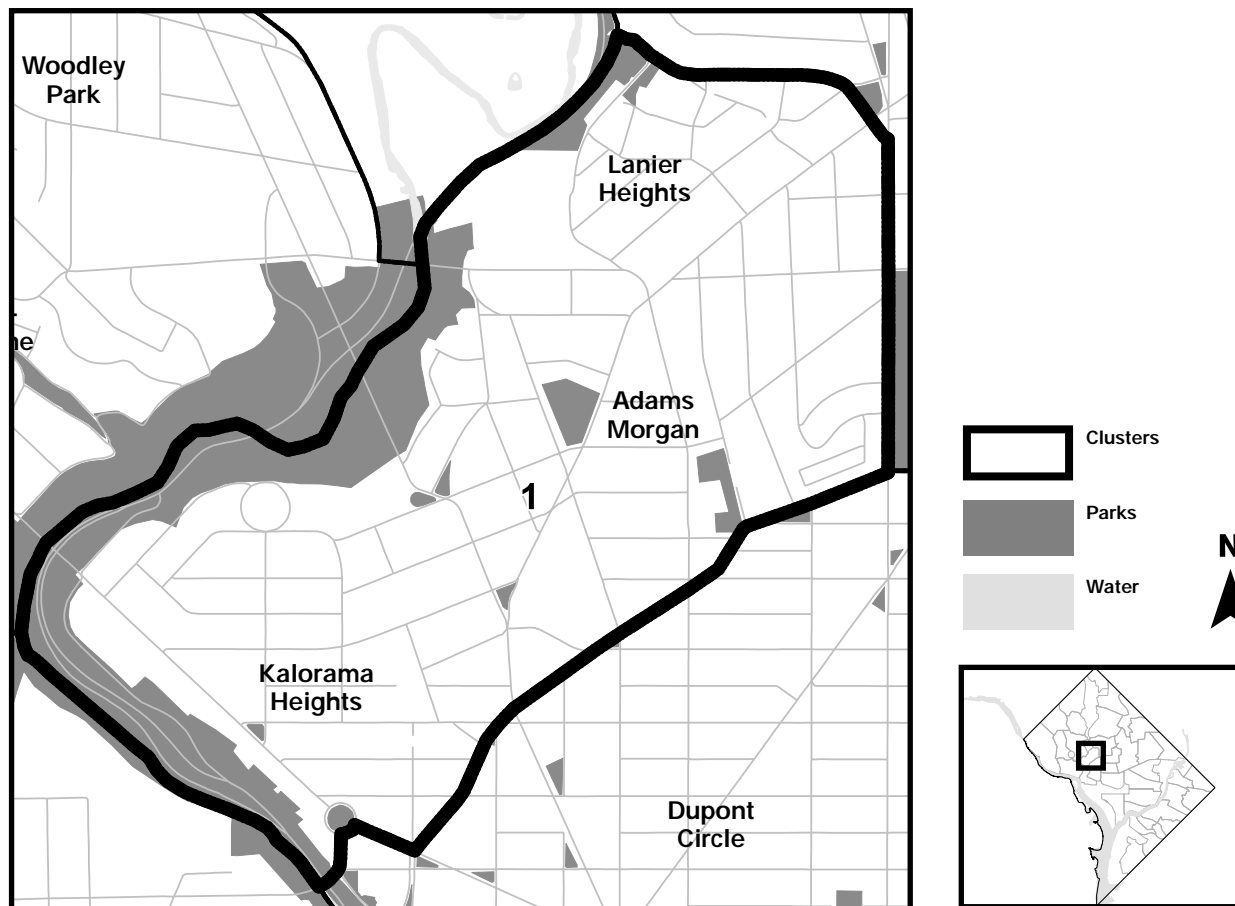
Neighborhood Planner, Cluster 1

1. This Cluster will have a new Neighborhood Planner. For more information, contact the Office of Planning at 202-442-7600.

State of the Cluster

2

Cluster 1: Kalorama Heights, Adams Morgan, Lanier Heights



Cluster 1 Neighborhoods

This document is the first SNAP developed for Neighborhood Cluster 1. Your Neighborhood Cluster is shown on the map and includes the following neighborhoods:

- Adams Morgan
- Kalorama Heights
- Lanier Heights

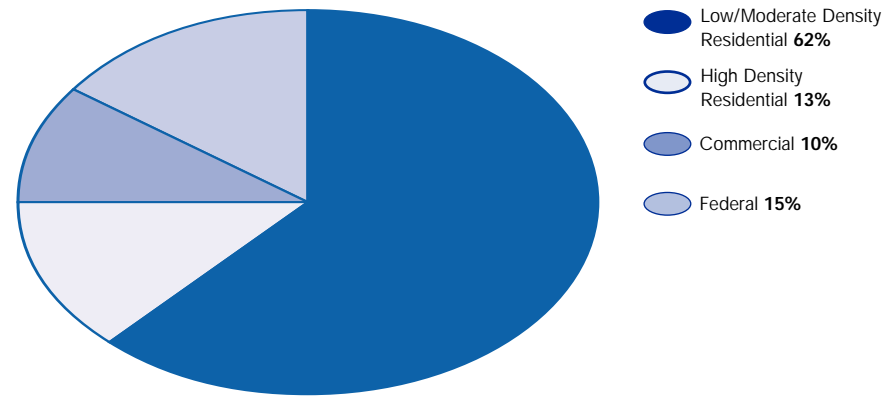
These three neighborhoods developed this SNAP with the help of your Neighborhood Planner, Vincent Valdes.

Physical Characteristics and Assets

Cluster 1 is bounded by Harvard Street and 16th Street to the north and east, respectively, and Rock Creek Park to the west. The southern boundary is defined by Massachusetts Avenue and Florida Avenue. The Cluster is crossed by the two major thoroughfares of 18th Street and Columbia Road. Both are significant commercial corridors that attract patrons from around the city and region.

The residential neighborhoods are generally a mix of row houses and apartment buildings. The present condition of the housing stock is generally good to excellent, and architectural styles from different historical periods are represented. There are very few vacant or abandoned housing properties in Cluster 1. The primary land uses in Cluster 1 are residential and commercial. A summary of the types and corresponding percentages of land uses for this Cluster is shown on the pie chart to the right.

Land Uses in Cluster 1



Source: Zoning Data contained in the Central DC GIS Database maintained by DC Office of the Chief Technology Officer, as of April 2002

Christ the Scientist Church



Residential Neighborhood



Some highlights of Cluster 1's assets and features are as follows:

- *A vibrant, multi-ethnic population.*
- *Neighborhoods with a good housing stock and a strong real estate market.*
- *Access to Rock Creek Park, with several connections into the park offering recreational opportunities.*
- *The Columbia Road and 18th Street commercial corridors, which offer a variety of entertainment, dining, and retail options.*
- *The Woodley Park Metro station and numerous bus routes providing excellent accessibility to the rest of the District.*
- *Numerous recreational opportunities, including the Marie Reed and Kalorama Recreation Centers, as well as a number of smaller community parks and playgrounds.*
- *Adams Morgan Day, held annually in late summer or early fall, which is a local celebration of art, music, food, history, and community.*

Multi-family residences



Demographics

Cluster 1 has approximately 18,000 residents, or about 3% of the District's population. Whites constitute 67% of the population, while African Americans are 17% of the residents. The percentage of Latino residents is higher than the city average: 16% compared to 8% city-wide. The Cluster's median household income (\$52,649) is significantly higher than that of the city-wide average (\$43,001); however, only 34% of the households in Cluster 1 are owner-occupied, compared to 41% for the entire District. The adjacent chart provides some basic information on your neighborhood, such as age, race and ethnicity, and family income for 2000. It also shows data for 1990, which allows you to see how your Cluster has changed. To learn more about other demographics, you may obtain a copy of your Cluster 1 Databook by contacting the DC Office of Planning at 202-442-7600.

	Cluster 1: 1990	Cluster1: 2000	City-wide: 2000
Population	17,934	18,183	572,059
Age			
Under 18 Years	11%	9%	20%
Between 18 and 65 Years	81%	84%	68%
Over 65 Years	8%	7%	12%
Race and Ethnicity			
African American	26%	17%	60%
White	62%	67%	31%
Hispanic ¹	16%	16%	8%
Income			
Median Household Income ²	\$35,385	\$52,649 ³	\$43,001 ³
Education			
High School Graduates	85%	Data not yet available	78%
College Graduates	64%	Data not yet available	39%
Housing			
Occupied Housing Units	10,355 units	10,990 units	248,333 units
Percentage of Housing Units Owner-Occupied	32%	34%	41%

Source: U.S. Census Bureau, 1990 and 2000 data.

1. People of Hispanic origin may be of any race.

2. Median income is the income level at which half of the households earn more and half earn less. It is literally the income that is in the middle.

3. Claritas, Inc., 1998 data.

Recent Neighborhood Activity

In recent years, much of the activity in Cluster 1 has been in the area of residential development. The Cluster also has a number of improvements under way in some of its public schools. The following is list of key activities:

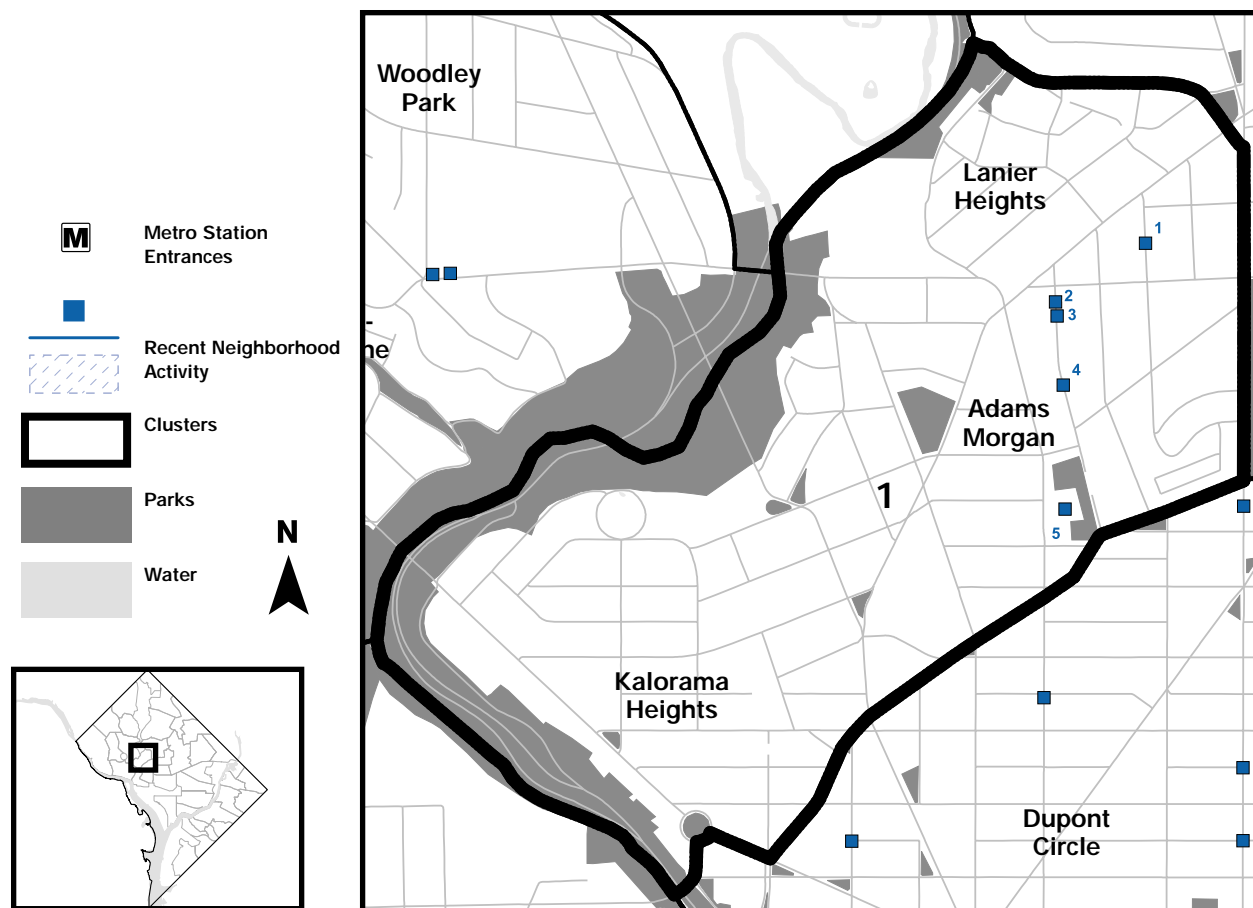
- *The Lofts at Adams Morgan, a residential development located at 2328 Champlain Street, which will include public parking. The development is scheduled for completion later in 2002.*
- *The already completed Orlo Von Condominiums at 2363 Champlain Street.*
- *The Gramercy Lofts at 2380 Champlain Street, offering 17 condominium units*
- *The complete rehabilitation of the H. D. Cooke Elementary School, which is estimated to cost about \$19 million. This project is still in the design phase, which may take about a year to complete.*
- *Physical plant improvements to the Marie Reed Learning Center, such as replacing chillers in 2002 and upgrading the heating, ventilation, and air conditioning system in 2003. The total cost of the project will be \$2.5 million.*

The Recent Neighborhood Activity map on the following page depicts the key activities in your Cluster.

Kalorama Recreation Center



Recent Neighborhood Activity in Cluster 1



1. H.D. Cooke Elementary School
2. Gramercy Lofts
3. Orlo Von Condominiums
4. Lofts at Adams Morgan
5. Marie Reed Rehabilitation Center

Citizen-Driven Process

The commitment of Neighborhood *Action* is to engage citizens in the governance of their city and to align government priorities with citizens' priorities. Following the tradition of the Citizen Summit, the Neighborhood Planning Initiative has citizen engagement at the core of its mission. As such, the process for developing your SNAP was built around a four-phase, citizen-driven process: (1) Start Up, (2) Visioning and Identifying Essential Ingredients, (3) Action Planning, and (4) Validation.

The hard work began in phase two, when a Visioning and Identifying Essential Ingredients Workshop was held in each Neighborhood Cluster between January and June 2001. At this workshop, citizens were asked to create a list of essential ingredients for their Cluster. Essential ingredients are characteristics vital to making a neighborhood a place where people and families can live and thrive.

Your Cluster identified and ranked 15 essential ingredients as vital for a livable community:

1. Socioeconomic Diversity
2. Community Participation
3. Beautification of Public Space and Street Infrastructure
4. Education
5. Youth Recreation
6. Public Services
7. Law and Code Enforcement
8. Public Safety
9. Traffic and Transportation
10. Business Development
11. Cleanliness
12. Health Care
13. Parking
14. Affordable Housing
15. Historic Preservation

Cluster Priorities

Participants were then asked to identify three to four priority essential ingredients that would be the focus of additional action planning. For FY2002 and FY2003, participants agreed on the following three priority ingredients:

- Affordable Housing
- Community Participation
- Law and Code Enforcement

Next, residents were invited to participate in a series of Action Planning meetings to identify specific actions for addressing their priorities. During this extensive exercise, participants were challenged to think strategically about the necessary steps and the specific locations to begin addressing the priorities. With the detailed priorities, objectives, actions, and locations, the SNAP served as a tool for District agencies in preparing their FY2003 budgets.

Developing Your SNAP

3

How We Involved You

Phase I: Start Up

- Conducted informal consultations with neighborhood leaders to discuss the concept of the SNAP and develop key contacts. These consultations were held from November 2000 to March 2001.
- Recruited and formed a Neighborhood Action Steering Committee to plan and promote the Neighborhood Cluster Workshop. The first of three Neighborhood Action Steering Committee meetings was held on April 12, 2001, followed by ongoing consultation in preparation for the workshop.

Phase II: Visioning and Identifying Essential Ingredients

- Convened a Neighborhood Cluster Workshop on June 9, 2001, at Affinity Lab on 18th Street in Adams Morgan to identify the essential ingredients for a healthy neighborhood and to establish priorities. About 40 people participated in this workshop.

Phase III: Action Planning

- Organized 2 Action Planning Work Sessions to develop preliminary action plans during July and August 2001. Approximately 15 people participated in those sessions, which were based on the three priorities identified at the Cluster workshop.

Phase IV: Validation

- Called two Neighborhood Cluster meetings to review and validate the draft plan during August and September 2001. Attendance at those meetings was about five people.

Community Outreach

- Announced the Steering Committee meetings, the Neighborhood Cluster workshop, and work sessions specific to the SNAP using a variety of outreach methods. Specifically, notices were distributed through direct mailings and e-mails. A booth was placed in Adams Morgan during Adams Morgan Day to distribute flyers. Sessions were announced at ANC, citizen, and civic association meetings.
- Approximately 50 people participated throughout the process from Cluster 1.

District agencies then reviewed the neighborhood priorities as they reviewed their FY2002 budget and developed their proposed FY2003 budget. Beginning in October 2001, more than 40 agencies reviewed recommended actions and developed responses to address neighborhood priorities. Although resources are limited, agencies used neighborhood priorities as one of the inputs to help define what they should do next year, how they should be doing it, and where they should begin.

Further, when District agencies were asked to reduce their FY2003 budgets because of funding shortfalls, the Mayor and his administration emphasized that existing commitments to SNAP priorities remain untouched. Last, in a review of your SNAP and others across the city, additional funding was provided to certain agencies that needed more assistance to address neighborhood

priorities. For example, more funding was dedicated to city-wide issues such as the following:

- *Install an additional 600 litter cans across the city.*
- *Hire an additional Fire Inspector for every Ward.*
- *Hire an additional staff person who will be under the Clean City Administrator and who will further the goal of neighborhood cleanliness.*
- *Hire additional Historic Preservation staff members to review projects in historic areas, and more.*

These and other items were included in Mayor Williams' draft FY2003 budget that was submitted to the Council of the District of Columbia to consider as it reviewed and revised the budget. Now that the Council has approved the final FY2003 budget, the commitments to your neighborhoods are firm.

Agency Commitment Highlights

In Cluster 1, some of the key actions that concerned citizens the most received the following agency commitments:

Address the Housing Needs of Residents of All Income Levels

- *The Department of Consumer and Regulatory Affairs (DCRA) will work with the Building Code Advisory Committee to evaluate and adopt more flexible “Smart Codes” that will enhance the ability to rehabilitate existing buildings.*
- *The Department of Housing and Community Development (DHCD) will make funds available to qualified nonprofit and for-profit developers to help finance affordable housing projects.*

- *The city allocated \$900,000 to the District’s Emergency Management Agency (EMA) to provide a safety net for assisting tenants in emergency code enforcement situations.*
- *The Housing Act of 2002 will dedicate funds to the Housing Production Trust Fund (HPTF) to be used to preserve affordable housing.*

Improve Enforcement of Regulations and Codes that Affect the Quality of Life for Areas Near the 18th Street and Columbia Road Corridors

- *DCRA’s 39 Neighborhood Stabilization Officers (NSOs) will be responsible for inspections at the neighborhood level. One NSO will be dedicated to this Cluster.*
- *DCRA will conduct residential area and commercial corridor surveys to establish a baseline for prioritizing enforcement activities.*

- *DCRA will conduct a series of workshops to educate residents and business owners regarding codes, rules, and regulations that are in place to maintain and preserve District neighborhoods.*

Improve Law Enforcement Activities Along the 18th Street and Columbia Road Corridors

- *Both locations are already a priority with District 3 of the Metropolitan Police Department (MPD), but efforts to deal with traffic, vandalism, burglary, robbery, and other crimes will intensify in the coming months.*
- *MPD’s District 3 will be increasing enforcement efforts through the use of bicycle and foot officers and will be supplementing critical shifts with reserve officers.*
- *The Fire Emergency and Medical Services Department (FEMS) will hire one additional Fire Inspector for Wards 1 and 2.*

Improve How District Government Communicates With Residents and Facilitates Community Participation

- *The District will expand website services; will provide more support for community communications through cable TV, radio, and print; and will begin a public information kiosk program.*
- *The District will produce a “Citizens Handbook,” which will be a language-appropriate neighborhood resource book listing community development corporations (CDCs), civic associations, government services, and other important information relevant to community residents.*
- *The Office of Early Childhood Development (OECD) will work to organize volunteer groups to provide childcare at public forums.*
- *The District will offer training to Advisory Neighborhood Commissioners and other community leaders to provide better understanding of the public process.*

Chapter 4, the Action Plan, describes in detail how District and non-District agencies are responding to citizens’ priorities in FY2002, FY2003, and beyond.

Understanding the Plan

The Cluster 1 Action Plan is where citizen-driven priorities are described in detail. The priorities specific to Cluster 1 are as follows:

- Affordable Housing
- Community Participation
- Law and Code Enforcement

This section describes both District commitments and key community-led actions. The data are organized by the priorities described above. Each priority is further described by objectives, which articulate specific problems or needs that must be addressed in order to accomplish the priority. For example, if a Cluster's priority is Public Safety, objectives may be to "develop strategies to reduce drug activity" and to "improve relations between police and area residents." Each objective then has a specific Action Plan that includes Proposed Action, Responsible Agencies, Budget Commitment, and Time Frame for Implementation.

As you read through the Action Plan, you will notice that many of the recommended actions list commitments from multiple agencies. It is often the case in government that several agencies with specific expertise are required to work together to fully address any one issue. In those cases, the first agency listed is the lead agency, or agency that has primary responsibility for implementing or coordinating implementation. The additional agencies listed will play a supporting role to the lead agency. An agency commitment may range from providing background information or performing technical analysis on a specific project, to funding and managing a series of activities on a city-wide initiative.

The Action Plan also acknowledges the fact that government cannot address those priority issues alone. In many instances, the agencies will need the help of the business and institutional community, nonprofits, civic and citizen organizations, and individual citizens to create sustainable community improvement. During the SNAP process, many of the

priorities identified by your neighborhood included actions that require community or private-sector leadership and participation or both. The following Action Plan includes those community-led actions, and it begins the process of engaging residents and other organized groups to work together with government to address local issues.

The following pages provide the detailed District Agency commitments and timelines to begin addressing some of your top Cluster priorities.

Because partner names are abbreviated in this Action Plan, please refer to Appendix B for a list with the complete name of each partner.

The Action Plan

4

Agency Responses to Citizen Priorities

PRIORITY 1:

Affordable Housing

Residents shared that maintaining affordable housing in the Cluster was important to preserving the diversity that gives the community much of its character. Some of the suggestions made to ensure that affordable housing remains available in the Cluster included providing information on tenant's rights, improving affordable homeownership opportunities, and increasing code enforcement. Residents stressed the importance of a comprehensive approach to promoting and protecting affordable housing, not only in the Cluster but also throughout the District of Columbia.

OBJECTIVE 1:

Ensure that the District's housing legislation addresses the housing needs of all District residents and does not encourage displacement.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
737	Establish a clear and specific definition of "affordable" housing that is in keeping with economic conditions found in the District.	District-wide	DMPED	2316	The U.S. Department of Housing and Urban Development (HUD) has established several definitions of affordable housing, which the District's Department of Housing and Community Development (DHCD) and the District's Housing Authority are required by law to use in determining program eligibility. The Housing Act of 2002 establishes eligibility levels for several new housing programs (including the Housing Production Trust Fund (HPTF), tax credits, and mixed-income tax abatements) that are in keeping with economic conditions in the District.	FY2002
			DHCD	2315	DHCD has worked with the Deputy Mayor for Planning and Economic Development (DMPED) and the DC City Council to develop standards for affordable housing in the Housing Act of 2002 that will meet a broad range of needs within the District. The legislation provides set-asides for lower-income households in the HPTF.	FY2002
738	Lower the definition of "low" income from 60% of area median income (AMI) to 30% of AMI, and lower the definition of "moderate" income from 80% of AMI to 50% of AMI. All provisions in the proposed legislation with income limits above 50% of AMI should be lowered to 50% of AMI.	District-wide	DMPED	2319	The Housing Act of 2002 includes many tools and resources that address a range of housing needs. Some programs are aimed at extremely low-income families, while others are aimed at moderate-income families and even market rate housing. Simply lowering all income levels would not provide a balanced approach to housing development in the District. However, the final version of the Act was amended to target the HPTF toward low-income and extremely low-income families.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable Housing**

OBJECTIVE 1: Ensure that the District's housing legislation addresses the housing needs of all District residents and does not encourage displacement.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
738	Lower the definition of "low" income from 60% of area median income (AMI) to 30% of AMI, and lower the definition of "moderate" income from 80% of AMI to 50% of AMI. All provisions in the proposed legislation with income limits above 50% of AMI should be lowered to 50% of AMI.	District-wide	DHCD	2318	DHCD has worked with DMPED and the DC City Council to develop standards for affordable housing in the Housing Act of 2002 that will meet a broad range of needs within the District. The legislation provides set-asides for lower-income households in the HPTF.	FY2002
739	Devote funding to initiatives that develop housing units with rents that are directly affordable by families with incomes below 30% of the AMI.	Ward-wide	DMPED	2322	Over the past 2 years, District agencies financed almost 50 units in Ward 1 and 860 units city-wide of housing for families who earn less than 30% of AMI. In all, District agencies financed more than 200 units in Ward 1 over the past 2 years and have financing for another 1,200 units pending in their pipelines. In addition, the Housing Act of 2002, which was passed by the DC City Council on January 8, 2002, and signed into law by the Mayor, targets 40% of the HPTF to families earning less than 30% of AMI.	Ongoing
			DHCD	2321	The DC City Council has proposed that 50% of the HPTF be set aside for projects that benefit households at 50% of AMI; within this, 30% of HPTF is set aside for projects that benefit households at 30% of AMI. Also, last year, 30% of the projects funded with Community Development Block Grants (CDBGs) benefited households at 30% of AMI.	FY2002
740	Encourage the development of housing for Section 8 voucher holders to eliminate the shortage of available units and of owners willing to accept vouchers.	Ward-wide	DMPED	2326	The DC City Council passed the Housing Act of 2002 on January 8, 2002, and the Mayor signed the Act into law. The final bill dedicated 40% of the HPTF to families earning less than 30% of AMI and 40% to families earning between 30% and 50% of AMI. The "Abatement and Condemnation of Nuisance Properties Omnibus Amendment" Act also requires owners to consider vouchers as income when calculating income eligibility.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable Housing**

OBJECTIVE 1: Ensure that the District's housing legislation addresses the housing needs of all District residents and does not encourage displacement.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
740	Encourage the development of housing for Section 8 voucher holders to eliminate the shortage of available units and of owners willing to accept vouchers.	Ward-wide	DHCD	2325	DHCD provides funding for rental housing development and is committed to expanding the supply of units that are affordable to voucher holders. DHCD will be receptive to applications for development assistance.	Ongoing
741	Create monetary incentives for landlords of existing Section 8 properties to bolster use of vouchers.	Ward-wide	DHCD	2329	The Housing Act of 2002 contains a provision for the timely notice of expiring Section 8 contracts and other Federal subsidies. It provides tax incentives for preservation of those units. In addition, eligible tenants in buildings with expiring Federal subsidies may receive vouchers from the DC Housing Administration (DCHA) to allow them to remain in place.	FY2002
			DCHA	2328	DCHA has established a "Landlord Committee" to recruit and/or retain property owners in the Section 8 Program.	Ongoing
742	Require Section 8 expiration notice for remaining units in Cluster 1.	Cluster-wide	DMPED	2332	The Housing Act of 2002 requires owners of expiring Federal contracts to notify residents and the District of their intent to continue providing affordable housing.	FY2002
			DHCD	2331	The Housing Act of 2002 contains a provision for the timely notice of expiring Section 8 contracts and other Federal subsidies. The DC City Council has provided additional incentives for Section 8 preservation within the Housing Act of 2002.	FY2002
			DCHA	2330	During Dacha's last Board of Commissioners meeting, the Board agreed that Section 8 certificates would be valid for 120 days to allow time for clients to locate suitable housing.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable Housing**

OBJECTIVE 2: Establish and implement a comprehensive strategy to preserve the city's low- and moderate-income housing and to protect low-income tenants and homeowners.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
743	Implement strict, timely code enforcement and meaningful penalties.	Reed-Cooke, plus residential blocks adjacent to 18th Street	DCRA	2333	The Department of Consumer and Regulatory Affairs (DCRA) plans to undertake an assessment of its code enforcement process, which includes an assessment of existing fines, to determine where fines will be increased.	FY2002
744	Hire more housing inspectors, and establish more severe penalties. Make sure that fines are enforced and collected. Ensure that there are enough inspectors who speak a second language, such as Spanish, Vietnamese, etc.	Cluster-wide	DCRA	2334	DCRA has hired 39 Neighborhood Stabilization Officers (NSOs). One NSO for each Cluster in the city will be responsible for inspection activities at the neighborhood level. The NSO assigned to Cluster 1 is Evelyn Rice. She can be reached at 202-442-4610.	FY2002
494	Establish a temporary housing safety net for tenants who are forced to vacate "out-of-compliance" properties.	Ward-wide	DMPED	1347	The District set aside \$700,000 for the 5-513 funds to assist tenants in such situations. In addition, the DCHA made Section 8 housing vouchers available to tenants forced out of the District's "Hot Properties."	Ongoing
			OCC	6212	OCC will work with property protocol members, and DCHA to identify potential safety net alternatives. A dialogue has already begun and monthly meetings will be held until this issue is resolved.	FY2002
			DHCD	1346	DHCD will work with other District agencies and DCHA to target resources to protect low- to moderate-income housing. The city allocated \$900,000 to the District's EMA to provide a "safety net" for assisting tenants in emergency code enforcement situations. DHCD provides relocation services only for persons affected by projects in which DHCD has invested federal funds.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable Housing**

OBJECTIVE 2: Establish and implement a comprehensive strategy to preserve the city's low- and moderate-income housing and to protect low-income tenants and homeowners.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
495	Improve the process for the District to take over and repair the properties of negligent landlords who are not maintaining properties or paying taxes.	Cluster-wide	DMPED	1350	The District is promulgating the "Abatement and Condemnation of Nuisance Properties Omnibus Amendment" Act to allow the city to take abandoned properties after adequate notice to owners. Properties will be converted into new housing. The District set aside \$700,000 for the 5-513 funds to assist tenants in such situations. In addition, the DCHA made Section 8 housing vouchers available to tenants forced out of the District's "Hot Properties."	Ongoing
			DHCD	1349	DCRA repairs privately held properties and charges the owner for the work. DHCD takes tax delinquent properties into the Homestead Program for sale and redevelopment. The Housing Act of 2002 contains provisions to amend the Homestead Program to provide greater flexibility in the acquisition and disposition of properties. Contact William Jameson of the Homestead Program at 202-442-7200. In addition, DHCD can assist tenant groups who wish to convert a building to cooperative or condominium ownership if the building is offered for sale; assistance will include rehabilitation financing. Contact Robert Simon for information at 202-442-7200.	Ongoing
			OCFO	6213	The Office of the Chief Financial Officer (OCFO) has a support role in this action item, as the Office of Tax and Revenue (OTR) currently includes nuisance property fines on real property tax notices on a city-wide basis and will sell the property at tax sale if taxes are not paid. DMPED, as the lead, may want to consider increasing nuisance fines or other code changes to encourage responsible maintenance or otherwise to speed the process of selling the property.	Ongoing
496	Maintain and revise a rent control program in the District.	District-wide	DCRA	7620	The Rental Housing Act of 1985, as amended, was extended by the DC City Council in FY2000. The Act continues to provide a full range of protections and safeguards for tenants. DCRA has established a Housing Service Center to provide information directly to the public. This information may be obtained by calling 202-442-4610.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable Housing**

OBJECTIVE 2: Establish and implement a comprehensive strategy to preserve the city's low- and moderate-income housing and to protect low-income tenants and homeowners.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
497	Create an emergency fund to aid elderly and low-income families who face extreme rent increases.	District-wide	DHCD	1354	Emergency shelter assistance is provided through the nonprofit organization Community Family Life Service, which coordinates the local service providers in the various Wards. Call 202-347-0511 for more information. Otherwise, DHCD is investing in new affordable housing in the Ward.	Ongoing
498	Provide tax relief for elderly and low-income homeowners (for example, tax credits and circuit breaker legislation).	District-wide	OCFO	1357	Tax credits for elderly and low-income homeowners exist. Additional relief would require tax code changes and cannot be implemented before Tax Year 2002 as a result of necessary changes in forms. OTR requires at least 18 months before the beginning of the filing period in which the change is effective to prepare changes to forms and systems. ORA should prepare a full fiscal impact study. A comprehensive strategy is beyond OTR's scope, but changes to the code would be required to increase the current subsidies that are on the books now. Although from a compliance perspective this change would increase credits, that approach would not be the most desirable given the difficulty in monitoring and the level of abuse that is suspected.	FY2003
			DHCD	1356	The DC Code already provides for property tax relief for elderly households. The Housing Act of 2002 proposes additional protections against property tax increases to homeowners at 50% of AMI.	FY2002
499	Create a "Tenants Advocate" Office to provide information and training on tenants' rights, tenants' ownership, and other related issues. All information and training should be multilingual.	District-wide	DCHA	1359	DCHA Executive Director Michael Kelly meets weekly with the city's affordable housing advocates. A handbook-outlining tenant's rights and responsibilities is prepared and distributed to DCHA's clients. The Board of Commissioners recently voted to have all materials translated into Spanish and Chinese. A communication strategy is currently being developed. Translated materials should be available by summer of 2002.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1:

Affordable Housing

OBJECTIVE 2:

Establish and implement a comprehensive strategy to preserve the city's low- and moderate-income housing and to protect low-income tenants and homeowners.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
499	Create a "Tenants Advocate" Office to provide information and training on tenants' rights, tenants' ownership, and other related issues. All information and training should be multilingual.	District-wide	DCRA	6214	DCRA is responsible for administering the Rental Housing Act of 1985. That Act provides for Tenants' Petitions against recalcitrant landlords, regulates the amount of rent that can be charged, and has provisions to ensure that tenants have the right of first refusal. DCRA has established a Housing Service Center to provide information directly to the public. This information may be obtained by calling 202-442-4610.	Ongoing
			Community	6555	Success of this action will depend on community leadership and individuals' actions. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
			DHCD	1360	DCRA administers the city's rental laws. DHCD will support DCRA's efforts in this action by providing materials and contact information for community-based organizations (CBOs).	Ongoing
500	Conduct an immediate study to define the extent of loss of Section 8 housing in the District.	Ward-wide	DCHA	1361	DMPED is overseeing a study being conducted by the Urban Institute.	FY2002
502	Establish a community Land Bank Fund or other ownership assistance program to expand low-income homeownership opportunities.	Ward-wide	DHCD	1366	DHCD administers the Home Purchase Assistance Program (HPAP) and the Homestead Program to expand low-income housing opportunities. The DC Housing Finance Authority (DCHFA) also provides low-cost financing for homebuyers. DHCD can provide funds to community land banks.	Ongoing
			DCHA	1365	This program is being run by DHCD and DMPED. DCHA does not have a role in administration of this fund; it only provides referrals.	Out Years

Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable Housing**

OBJECTIVE 2: Establish and implement a comprehensive strategy to preserve the city's low- and moderate-income housing and to protect low-income tenants and homeowners.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
502	Establish a community Land Bank Fund or other ownership assistance program to expand low-income homeownership opportunities.	Ward-wide	DBFI	6215	The Department of Banking and Financial Institutions (DBFI) is presently working with DCHFA to market its bond programs to banks to expand homeownership opportunities to low-income residents. DBFI is also monitoring DCGFA's Millennium Mortgage Revenue Bond program for bank participation. Currently, 12 local banks are involved in the program.	Ongoing
503	Increase funding for and improve administration of existing key housing programs and initiatives (HPAP, Homeownership Developers Incentive Fund (HODIF), Right of First Refusal, Homestead Program, etc.)	Ward-wide	DHCD	1367	DHCD budgets its Federal funds each year on the basis of the administration's strategic priorities and on the needs of the community, as expressed through annual needs hearings. DHCD is looking at ways to streamline operation of the Homestead Program and the Single Family Residential Rehabilitation Program.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable Housing**

OBJECTIVE 3: Establish and implement a comprehensive strategy for increasing the city's supply of low- and moderate-income housing.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
504	Enact Smart Codes to provide more flexible rehabilitation of existing buildings and infill sites.	Ward-wide	DCRA	1368	DCRA is working with the Building Code Advisory Committee to adopt the 2000 International Building Officials and Code Administrators (BOCA) Code and will address Smart Codes during this process. Contact Denzil Noble, Deputy Administrator, at 202-442-4455.	FY2003
			DHCD	1369	DHCD has no jurisdiction over the redesign of building codes. However, it supports actions to facilitate the production of housing and will provide advisory services to DCRA as requested.	FY2002
505	Establish inclusionary zoning ordinances as well as tax incentives to require new development that will include low- and moderate-income units.	Ward-wide	OP	1371	The OP will prepare an inclusionary zoning analysis and tax incentive study for affordable housing.	FY2002
			DCRA	6556	The Zoning Commission is responsible for establishing zoning ordinances. Tax incentives are established through a variety of methods, which are often initiated by the OP, DHCD, OTR, and DMPED.	FY2002
			DMPED	10049	The District currently has inclusionary zoning and linkage policies in the Comprehensive Plan, but the administration is concerned that the policies are inadequate. When the city modifies the Comprehensive Plan, the administration will discuss how those policies can best be updated.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable Housing**

OBJECTIVE 3: Establish and implement a comprehensive strategy for increasing the city's supply of low- and moderate-income housing.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
505	Establish inclusionary zoning ordinances as well as tax incentives to require new development that will include low- and moderate-income units.	Ward-wide	OCFO	6216	Instituting change through legislative action requires careful, long-term planning. Issues surrounding the effect on revenue, coordination with all affected DC agencies, and precedented actions must be weighed against the possible effect on how tax administration is viewed by taxpayers. Inevitably, enacting special interest legislation requires an investment of programming costs and staffing costs. If not fully funded, other valuable products and services may be affected. Tax law changes affecting the housing issues identified are generally complex and difficult to administer. Determinations of code changes that improve economic development need to be fully understood before revenue effects and costs can be evaluated.	FY2003
507	Have the DC Office of Personnel (DCOP) and DHCD work together to prepare neighborhood plans that preserve and increase affordable housing.	Cluster-wide	DHCD	6557	The Neighborhood Planning Initiative in the OP and the SNAP process are the means by which community members can communicate their planning priorities to District agencies. This activity will be an ongoing process.	Ongoing
			OP	1374	There are already policies in place, including the Housing Act of 2002, that address the issue of including affordable housing on District-owned parcels.	Ongoing
745	Dedicate a percentage of the real estate transfer and recordation tax to fund the HPTF annually.	District-wide	DMPED	2335	The DC City Council passed the Housing Act of 2002 on January 8, 2002, and the Mayor signed the Act into law. The final bill dedicated 40% of the HPTF to families earning less than 30% of AMI and 40% to families earning between 30% and 50% of AMI. The Mayor's "Abatement and Condemnation of Nuisance Properties Omnibus Amendment" Act proposed dedicating 15% of recordation and transfer fees into the city-wide HPTF. This fund will be available to all developers interested in building affordable housing.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable Housing**

OBJECTIVE 3: Establish and implement a comprehensive strategy for increasing the city's supply of low- and moderate-income housing.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
745	Dedicate a percentage of the real estate transfer and recordation tax to fund the HPTF annually.	District-wide	OCFO	2336	The primary effect here will be on General Fund (GF) revenues. The Office of DMPED is the appropriate entity for evaluating the proposed action in light of the objective, which is within its purview. OCFO can assist in assessing the effect of the proposed action on GF revenue.	FY2002
746	Assign DHCD and DCRA staff members to ensure that affordable housing projects obtain priority in terms of funding and permitting.	Ward-wide	DHCD	2337	All of the projects that DHCD considers must be affordable to low- and moderate-income households. DHCD staff members are assigned only to funding affordable housing projects. DHCD regularly works with DCRA's Ambassador program staff to expedite permit review, but permitting is under DCRA's purview.	Ongoing
			DCRA	6597	On major projects, DCRA does assign a "Development Ambassador" to ensure that affordable housing projects receive priority and timely processing of building permit applications. Contact Lorraine Bennett at 202-442-4455.	Ongoing
747	Assist nonprofit organizations and CDCs to obtain capital for affordable housing projects (bridge financing, predevelopment grants, downtown projects funding, HPTF, etc.).	Ward-wide	DHCD	2338	DHCD provides funding for nonprofit and for-profit developers through its current Development Finance programs. Developers may submit unsolicited proposals for FY2003 funding at any time. In addition, DHCD is expanding the availability of the HPTF, which also will finance predevelopment loans and grants. Contact Jerry L. Williamson, Chief, Development Finance Division, at 202-442-7200.	FY2003

Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable Housing**

OBJECTIVE 3: Establish and implement a comprehensive strategy for increasing the city's supply of low- and moderate-income housing.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
747	Assist nonprofit organizations and CDCs to obtain capital for affordable housing projects (bridge financing, predevelopment grants, downtown projects funding, HPTF, etc.).	Ward-wide	DCHFA	6598	DCHFA has established this objective in its FY2001-2005 Business Plans. DCHFA currently has some tools in place, such as (1) the McKinney Act Savings Funds, which provides loan financing at a low rate, 2-year loan for predevelopment, acquisition, and rehabilitation, provided that the funds are used to benefit only very low-income persons, and (2) technical development assistance services. In addition, DCHFA has (1) lowered its financing fees to help make nonprofit projects more financially viable, and (2) it created a special exemption from its Bond Allocation application process, which allows them to apply for and obtain financing at any time rather than only when application rounds are announced in April and October. DCHFA also is a member of the Coalition for Nonprofit Housing and Economic Development, and it participates in seminars and meetings to stay informed about such needs. In addition to continuing those activities, DCHFA plans to actively seek joint venture opportunities with nonprofits and CDCs to support their development projects. A portion of any HPTF monies allocated to DCHFA will be set aside specifically for providing additional predevelopment, bridge, and capital funds for those groups.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1:

Affordable Housing

OBJECTIVE 4:

Establish and implement a comprehensive strategy for providing housing to the homeless and the mentally ill.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
748	Where there is a clear need, establish Single Room Occupancy (SRO) facilities and transitional housing for the mentally ill in the Ward.	Ward-wide	Community	2339	Success of this action will depend on community leadership and individuals' actions. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable Housing**OBJECTIVE 5: **Ensure that housing is handicap-accessible**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
749	Heightened enforcement of existing handicap accessibility requirements.	Ward-wide	DCRA	2341	DCRA will prepare a public information notice that will be forwarded to all owners and managers of multifamily residential properties informing them of handicap-accessibility requirements. Contact Patricia Montgomery, Americans with Disabilities Act (ADA) Coordinator, at 202-442-4400.	FY2003
750	Make handicap accessibility one of the requirements that qualifies any housing development project for public funds.	District-wide	DHCD	7631	All publicly funded facilities must have handicap-accessible common areas; for multifamily housing, a percentage of units must be handicap-accessible. Homeowners may apply for grants to make their homes handicap-accessible, as well. Homeowners in this Cluster should contact Housing Counseling Services at 202-667-7006.	FY2002
			DCRA	2342	DCRA does not award funds for housing development projects. However, DCRA does ensure that building plans for new projects will adhere to handicap-accessibility requirements.	Ongoing
751	Review ADA legislation, and remove any District-implemented disincentives to meeting the requirements.	District-wide	DCRA	2343	DCRA will reexamine ADA legislation to identify any provisions that serve as disincentives to meeting handicap-accessibility requirements and take appropriate action. Anyone knowledgeable about any disincentives is asked to contact Patricia Montgomery, ADA Coordinator, at 202-442-4400.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable Housing**

OBJECTIVE 6: Promote mixed-use development, especially in commercial corridors. Mixed-use development should include a reasonable percentage of affordable housing units.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
752	During project definition, bring all key stakeholders to the negotiation table, including the community, business owners, developers, District government, CBOs, and other important entities. Focus on the commercial corridors in Adams Morgan and adjacent neighborhoods, and include parking as a consideration.	Columbia Road between 16th and 18th Streets, plus 18th Street from Florida Avenue to Columbia Road	OP	2345	The OP will engage in community outreach to include neighborhood stakeholders in future planning processes. The OP will also provide a Land Use Mediation forum to include important stakeholders once development has started.	FY2002
			DDOT	6280	DDOT will support infrastructure improvements around economic development projects.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 2:

Community Participation

Residents emphasized the importance of increased community involvement in the District's public processes. They recommended establishing formal mechanisms and channels that promote community input, especially for groups in the District that have not previously had the opportunity to participate. Specifically, residents recommended new and innovative forms of community outreach, as well as training and funding for existing community organizations. Residents in the Cluster also recommended that the District improve the channels of communication between city agencies.

OBJECTIVE 1:

Improve civic and inter-community participation in neighborhood decision-making processes, regardless of income level, gender, race, or ethnicity.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
753	Provide daycare at public forums and meetings such as the Neighborhood Planning Initiative Workshops.	Cluster-wide	Community	7042	Success of this action will depend on community leadership and individuals' actions. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
			DHS	2348	OECD will work with the Office of Neighborhood Action to organize a volunteer group to provide childcare services at public forums.	FY2003
754	Provide real-time, multilanguage translation services at all public events and outreach initiatives. All documents should be made available in multiple languages.	Cluster-wide	EOM	2351	The Office of Latino Affairs and the Office of Asian and Pacific Islander Affairs currently provide service directories and real-time, multilanguage translation at major public events. Agreements with major service agencies will be expanded to better serve non-English-speaking communities.	FY2002
			Community	6281	Success of this action will depend on community leadership and individuals' actions. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 2:

Community Participation

OBJECTIVE 1:

Improve civic and inter-community participation in neighborhood decision-making processes, regardless of income level, gender, race, or ethnicity.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
755	Provide language-appropriate neighborhood resource books that list newspapers, listserves, newsletters, CDCs, civic associations, etc. This resource should be called the "Citizens' Handbook" and would be prepared by the District. Additionally, create a resource book for government agencies and employees that describes nongovernmental resources (e.g., CBOs, CDCs, etc.).	Ward-wide	EOM	2353	The District will provide a language-appropriate neighborhood resource book that lists CDCs, civic associations, government services, etc. It will be called the "Citizens' Handbook" or something similar, and it has a target release date of September 31, 2002.	FY2002
756	Bolster the Neighborhood Planning Initiative to ensure community influence on planning and budget. Increase funding and staff.	Cluster-wide	OP	2354	The OP has made a budget request for more detailed planning analyses in specific locations of select neighborhoods and communities, and it continues to support outreach efforts related to updates of SNAPs.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2:

Community Participation

OBJECTIVE 2:

Facilitate and strengthen the means of coordination and cooperation between government and those organizations that know the communities directly (civic groups and quasi-public agencies).

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
757	Establish improved communications among CDCs, DHCD, and other community stakeholders to ensure that adequate small business development services are offered throughout the Cluster.	Cluster-wide	DMPED	10050	DMPED is evaluating small business development programs that provide direct assistance. A recommendation for better coordination and implementation of programs is forthcoming in Q3 of FY2002.	FY2002
			DHCD	2355	CDCs were notified of funding availability for business development services through publication of the FY2002 Neighborhood Development Assistance Program's (NDAP) Request for Applications. Contracts with FY2002 awardees were finalized in January 2002. DHCD will notify awardees of the Cluster's concerns. In addition, DHCD will develop a brochure on its façade improvement program and other programs, which will be disseminated later this year.	FY2002
			Community	6600	Success of this action will depend on community leadership and individuals' actions. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
758	Use NSI as a means of communicating with neighborhood organizations and key District agencies.	Cluster-wide	EOM	2356	The Executive Office of the Mayor (EOM) will enhance the coordination between NSI and District agencies to ensure timely and effective responses to citizens' concerns.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2:

Community Participation

OBJECTIVE 3:

Strengthen community groups and individual residents through formalized training and funding.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
759	Prepare a list of all organizations in the Cluster that provide community capacity-building programs.	Cluster-wide	Community	7043	Success of this action will depend on community leadership and individuals' actions. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
			EOM	2359	EOM's Office of Partnerships and Grants Development will assemble this list and will share it with community members.	FY2002
760	Establish a "Neighborhood College" that provides training to local leaders and residents involved in the public process.	District-wide	Community	2362	Success of this action will depend on community leadership and individuals' actions. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 2:

Community Participation

OBJECTIVE 4:

Improve access to meeting venues and improve communications.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
761	Clarify and simplify the process for reserving public spaces for meetings in libraries, schools, and community centers. Provide spaces free of charge.	Cluster-wide	DPR	6601	DPR has a facilities permit process in place, and permits for community meetings are offered at no cost within normal hours of operation. If you would like to reserve a public space, please call 202-673-7665 and ask for assistance in getting a permit. (In the future, as part of our simplification process, this information will be available on the website: <www.dpr.dc.gov>).	FY2002
			DCPS	2366	DC Public Schools (DCPS) may be able to prepare and publish policy statements with regard to building utilization and may be able to publish such information in a variety of media as part of its community engagement strategy. The request is a good one and will be brought to the table in developing the strategy. A commitment as to a start date cannot be provided at this time. In the meantime, groups interested in using school space for meetings should contact Veronica Falwell, DCPS Real Estate, at 202-442-5199 for information on current policies.	
			Community	2365	Success of this action will depend on community leadership and individuals' actions. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
762	Ensure that District-sponsored events are announced more broadly using bus and Metro posters, local and national newspapers, and local radio and television spots. Additionally, provide public kiosks and bulletin boards in every neighborhood.	Cluster-wide	OCCC	7633	OCCC is working with KWB, Inc., and DPW on a strategy for getting the word out more broadly about community events.	FY2002
			EOM	2368	EOM will expand its support of community communications through the use of Cable TV, radio, print media, and the <www.dc.gov> website. Residents will also have expanded access to Internet communications through expanded computer stations at recreation centers, libraries, and public kiosks.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2: **Community Participation**OBJECTIVE 4: **Improve access to meeting venues and improve communications.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
763	The District needs to become more sophisticated in using information technology, such as better use of the Internet, e-mail, and listservs, to communicate with its residents.	District-wide	EOM	2369	The District will expand its website to provide 20 new online transaction functions, will support ANCs in establishing listservs for every neighborhood Cluster, and will begin a public information kiosk program.	FY2002
			OCTO	2370	Widespread Internet access is essential for delivering the benefits of e-government to every neighborhood in the District. To create that access, the District must close the gap between those who have Internet access and savvy and those who do not. In the public service Internet workstation project, OCTO and agencies are working to bridge the digital divide. OCTO is adding interactive voice response units to expand and streamline access to city services and information by prompting callers through automated service menus. For example, OCTO has implemented an interactive voice unit at the District's public service and information referral center so that residents can obtain service information and referrals in a phone call, rather than having to visit the center in person. OCTO has implemented a 16-point program to make all of the web pages accessible to persons with disabilities. OCTO is also installing public Internet kiosks-complete, secure computer workstations-in easily accessible but secure public buildings, such as DC libraries.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 3:

Law and Code Enforcement

A critical element to improving the quality of life for residents in Cluster 1 is improved and increased law and code enforcement. Residents said that because the Cluster is largely composed of residential areas that are in close proximity to very active commercial corridors, it is important to provide adequate policing, business inspections, and attention to potential code violations. Citizens also suggested improved outreach to increase collaboration between the community and those agencies that serve the community directly.

OBJECTIVE 1:

Improve how the District deals with regulatory enforcement.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
764	Hire more regulatory inspectors and improve their training. Focus inspectors in the Cluster's commercial corridors.	Columbia Road and 18th Street corridors	DCRA	2371	DCRA assumes that "regulatory inspectors" means investigators who monitor commercial establishments for compliance with the various license laws. DCRA plans to begin city-wide surveys and will prioritize the Columbia Road and 18th Street areas.	FY2002
2	Implement code enforcement "beats" so that inspectors get to know their communities (business and residential).	Columbia Road and 18th Street, as well as the adjacent residential streets	DCRA	288	DCRA has hired 39 NSOs. There will be one NSO for each Cluster in the city who will be responsible for inspection activities at the neighborhood level. The NSO assigned to Columbia Road and 18th Street is Evelyn Rice.	FY2002
765	Prioritize regulatory enforcement with community so that, in light of limited resources and personnel, large issues do not go unaddressed while small ones become the center of attention. (Example, signage vs. rats).	Columbia Road and 18th Street corridors	DCRA	2372	DCRA's NSOs have begun monthly surveys of residential locations in their assigned Clusters, while regulatory investigators are gearing up to conduct surveys of commercial corridors within the Clusters. Contact James Diggs, Acting Director, Neighborhood Stabilization Manager.	FY2002
			Community	2373	Success of this action will depend on community leadership and individuals' actions. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

4

Agency Responses to Citizen Priorities

PRIORITY 3: **Law and Code Enforcement**OBJECTIVE 1: **Improve how the District deals with regulatory enforcement.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
766	Establish a code enforcement schedule so that the community can have an expectation of accountability. (This schedule would be facilitated by 1.1.3.1.b above).	Columbia Road and 18th Street corridors	DCRA	2374	DCRA is in the process of identifying scheduled services related to inspecting communities for compliance with the housing code and related building codes.	FY2002
3	Educate the public (both business and residential communities) on existing codes so that expectations are clear and nuisance calls are reduced. Implement a codes workshop every 6 months with business owners and residents.	18th Street and Columbia Road corridors, as well as adjacent residential neighborhoods	DCRA	289	NSOs will develop and conduct workshops to educate residents and business owners regarding codes, rules, and regulations pertaining to proper maintenance and preservation of District neighborhoods.	FY2003
4	On 18th Street, reduce commercial encroachment on public space (for example, illegal sign placement, tables and chairs, and other public space obstructions).	18th Street Corridor	DDOT	6063	DDOT will enforce DCMR 24 rules requiring a 10-foot or 6-foot unobstructed public right-of-way in this area.	FY2002
			DCRA	290	DCRA is responsible for regulating some signs on commercial property; DPW regulates signs on public property, as well as use of public space. DCRA will "team" with DPW to conduct a survey of the 18th Street Corridor. To be more responsive to the citizens, DCRA has expanded its neighborhood survey processes. DCRA will have 39 Clusters in the city and will have an NSO responsible for inspection activities in each Cluster. The NSOs work closely with other agencies to ensure improved services to the community. Signage regulation has been identified as a problem area, and the agencies are collaborating to address those issues. The NSO assigned to this Cluster is Rene Marquez, who can be reached at 202-442-4373.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3: **Law and Code Enforcement**

OBJECTIVE 1: Improve how the District deals with regulatory enforcement.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
768	On Columbia Road, reduce commercial encroachment on public space (for example, illegal sign placement, tables and chairs, and other public space obstructions).	Columbia Road corridor	DDOT	7637	Enforcement of public space laws is the responsibility of DCRA and MPD. DDOT chairs the Public Space Committee and will work with DCRA and MPD.	FY2002
			DCRA	2376	DCRA is responsible for regulating some signs on commercial property; DPW regulates signs on public property, as well as the use of public space. DCRA will team with DPW to conduct a survey of the 18th Street Corridor.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3: **Law and Code Enforcement**OBJECTIVE 2: **Improve law enforcement activities by MPD.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
5	Establish better communication between MPD and the business and residential communities in Adams Morgan (especially with the Latino community). Also, District 3's PSA 301 meetings are irregular; MPD should implement regular meetings.	Adams Morgan	MPD	291	PSA 301 meets monthly with the Adams Morgan Business Association, the Kalorama Citizens Association, and the Reed-Cooke Association. Lieutenant Fulton is presently meeting with Latino residents and will meet with various apartment building residents to stress that their input is necessary for establishing better cooperation.	FY2002
7	Provide more traffic police to enforce parking, pedestrian, and traffic laws.	18th Street and Columbia Road corridors	MPD	294	Both locations are currently under intense police activity. Numerous arrests have been made relative to the thefts of automobiles, burglaries, robberies, and quality-of-life issues. This ongoing operation will intensify in the coming months.	FY2002
8	Implement stronger MPD presence on 18th Street and Columbia Road during weekend and evening hours to deal with general crime, public intoxication, vandalism, and assaults.	18th Street and Columbia Road corridors	MPD	295	District 3 has currently assigned bicycle and foot patrol officers to this area on the weekend and evening tour of duty. Also, redeployed foot patrol officers are assigned to this area on Tuesday through Saturday from 6:30 p.m. to 4:00 a.m. Those officers will step up their enforcement efforts with respect to those crimes that negatively affect the quality of life in those areas. MPD will supplement power shifts with reserve officers during evening hours and weekends to enforce order maintenance problems. District 4 has currently assigned bicycle and foot patrol officers to this area on the weekend and evening tour of duty. Also, redeployed foot patrol officers are assigned to this area Tuesday through Saturday from 6:30 p.m. to 4:00 a.m. These officers will step up their enforcement efforts with respect to those crimes that negatively affect the quality of life in those areas.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3: **Law and Code Enforcement**

OBJECTIVE 3: Improve code and law enforcement activities that require more than one agency.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
769	Reduce graffiti, littering, and illegal flyer posting on both 18th Street and Columbia Road.	18th Street and Columbia Road corridors	DPW	2377	DPW will continue to deliver its core business services, including removal of graffiti, litter, and illegal posters. Police can now issue tickets for illegal posting of bills.	FY2002
			MPD	2378	MPD will appropriately cite violators and will partner with DPW to educate MPD on illegal flyer posting. In October 2001, MPD implemented new policies and procedures that make it possible for officers to issue tickets for violations of the DC Code pertaining to disorder problems, especially graffiti, illegal posters, and defacing property.	FY2002
			OCCC	7638	OCCC will support this initiative through the neighborhood engagement component of the Adopt-a-Block program. OCCC will serve as goal champion for quality-of-life legislation.	FY2002

Actions With No Commitments

Even though District agencies considered all actions that this Cluster identified, a number of actions that were suggested by citizens through the Strategic Neighborhood Action Plans (SNAP) process did not receive a commitment. Reasons for a lack of commitment included the fiscal limitations (not enough money is currently available in the agency's budget), the particular agency with the authority to implement an action disagreed with the strategy, or the action needed more internal analysis before a commitment was made. These actions included the following:

PRIORITY 1:

Affordable Housing

Action	Location	Agency	Agency Response
Establish a temporary housing safety net for tenants who are forced to vacate "out-of-compliance" properties.	Ward-wide	DCRA	DCRA is not responsible for establishing temporary housing. However, in conjunction with the Mayor's Neighborhood Service Initiative, DHCD, the Department of Human Services (DHS), FEMS, OCC, and EMA, a "Building Closure Protocol" was established to address this issue.
Improve process for the District to take over and repair properties of negligent landlords who are not maintaining properties or paying taxes.	Cluster-wide	DCRA	The District is promulgating the "Abatement and Condemnation of Nuisance Properties Omnibus Amendment" Act to allow the city to take abandoned properties after adequate notice to the owners. Through that legislation, DCRA will be responsible for identification and inspection of properties.
Create an emergency fund to aid elderly and low-income families who face extreme rent increases.	District-wide	DHS	DHS currently does not have the capacity to do this. This action should be tied into the District's existing emergency fund program, which is overseen by the Office of the Deputy Mayor for Children, Youth, Families, and Elders (DMCYF).
		DCOA	Within the existing budget, the Office on Aging is unable to create an emergency fund to aid elderly families who face extreme rent increases. DHS, however, maintained an emergency fund for this purpose in past years.
		DMPED	Rent certificates are difficult and costly to administer. Instead, the District is investing in the development of affordable housing projects.

Actions With No Commitments

PRIORITY 1: **Affordable Housing**

Action	Location	Agency	Agency Response
Provide tax relief for elderly and low-income home owners (for example, tax credits and circuit breaker legislation).	District-wide	DCOA	The commitment was rescinded as a result of budget constraints. (Original commitment: The DC Office on Aging (DCOA) partners with OTR to ensure that seniors who qualify for the existing tax credit for the elderly receive the proper exemptions. DCOA will assist OTR in outreach to identify eligible seniors. DCOA should be removed as a lead agency or partner but included as a supporting partner.)
Establish inclusionary zoning ordinances, as well as tax incentives to require new developments to include low- and moderate-income units.	Ward-wide	DHCD	DHCD does not have jurisdiction over zoning. DMPED is developing a policy to promote the inclusion of affordable units in otherwise market-rate developments, and the DC City Council is examining that issue as well.
Where there is a clear need, establish SRO facilities and transitional housing for the mentally ill in the Ward.	Ward-wide	DHS	DHS has active capital projects for MRDD Transitional Housing in Ward 5, which is supported by Performance-Based Plan Affordable Housing Project. Services and facilities for the mentally ill are provided by the Department of Mental Health (DMH). Mentally ill plus the mentally retarded and developmentally disabled populations are two distinctly different populations. DHS currently has no capital project plans for SRO facilities in Ward 1. Given budget constraints, DHS cannot commit to a project in Ward 1 at this time. However, if DMH initiates an SRO project in Ward 1, DHS will be happy to play a supporting role.
During project definition, bring all key stakeholders to the negotiation table, including the community, business owners, developers, District government, CBOs, and other important entities. Focus on the commercial corridors in Adams Morgan and adjacent neighborhoods, and include parking as a consideration.	Columbia Road between 16th and 18th Streets, plus 18th Street from Florida Avenue to Columbia Road	DHCD	DHCD does not own any properties along this corridor. The only city-owned property, the parking lot on 18th Street, has been redeveloped. Typically, however, developers are required to consult with ANCs and other stakeholders and to demonstrate community support for their projects before they can be approved.

Overview

While this Strategic Neighborhood Action Plan outlines and begins to address the key priorities identified by the neighborhoods in your Neighborhood Cluster, several other neighborhood initiatives are playing a major role in improving the quality of life in our neighborhoods. Those initiatives include the following:

Neighborhood Service Initiative (NSI)

Neighborhood Service strives to find permanent solutions—not just quick fixes—for persistent problems in every Ward. To that end, NSI, in partnership with residents and 13 District agencies, has identified Persistent Problem Areas (PPAs) in the community. In most cases, when the Metropolitan Police Department has an active Police Service Area Plan (PSA Plan) or a Capital Community Plan, a PPA work plan was developed. Those areas have recurring problems that need the cooperation and coordination of many government agencies to

ensure that they become clean, safe, and healthy neighborhoods. Through a Core Team approach, 13 government agency representatives come together weekly in each Ward to develop and implement work plans in an effort to mobilize, reclaim, revitalize, and sustain abatement of the problems in PPAs.

Transforming Schools Initiative (T-9)

In FY2001, DCPS selected nine schools to reconstitute and transform, including facilities, curriculum, and staffing. In FY2002, another set will be selected, as well as in FY2003. Several existing schools will serve as a pilot for the new “neighborhood places” model of coordinated, neighborhood-based social services being implemented by the District agencies. The T-9 school in Ward 1 is the H. D. Cooke Elementary School, which is located at 2525 17th Street NW. *Please contact Helen Flag at 202-442-5023 to learn more about this initiative.*

Home Again: Renovating Our City's Abandoned Properties

This initiative will promote the development of the District's vacant and abandoned properties by gaining site control of the properties and by selling them to developers, who will renovate them into new homes. The initiative will begin by gaining site control in five neighborhoods: Columbia Heights, Ivy City/Trinidad, Near Northeast, Rosedale, and Shaw. Then it will expand throughout the city. The initiative's goal is to provide at least 30% of the homes to low-income families. *Please contact Neal Drobenare at 202-727-3899 to learn more about this initiative.*

Other Neighborhood Initiatives

5

Partnership for Problem Solving

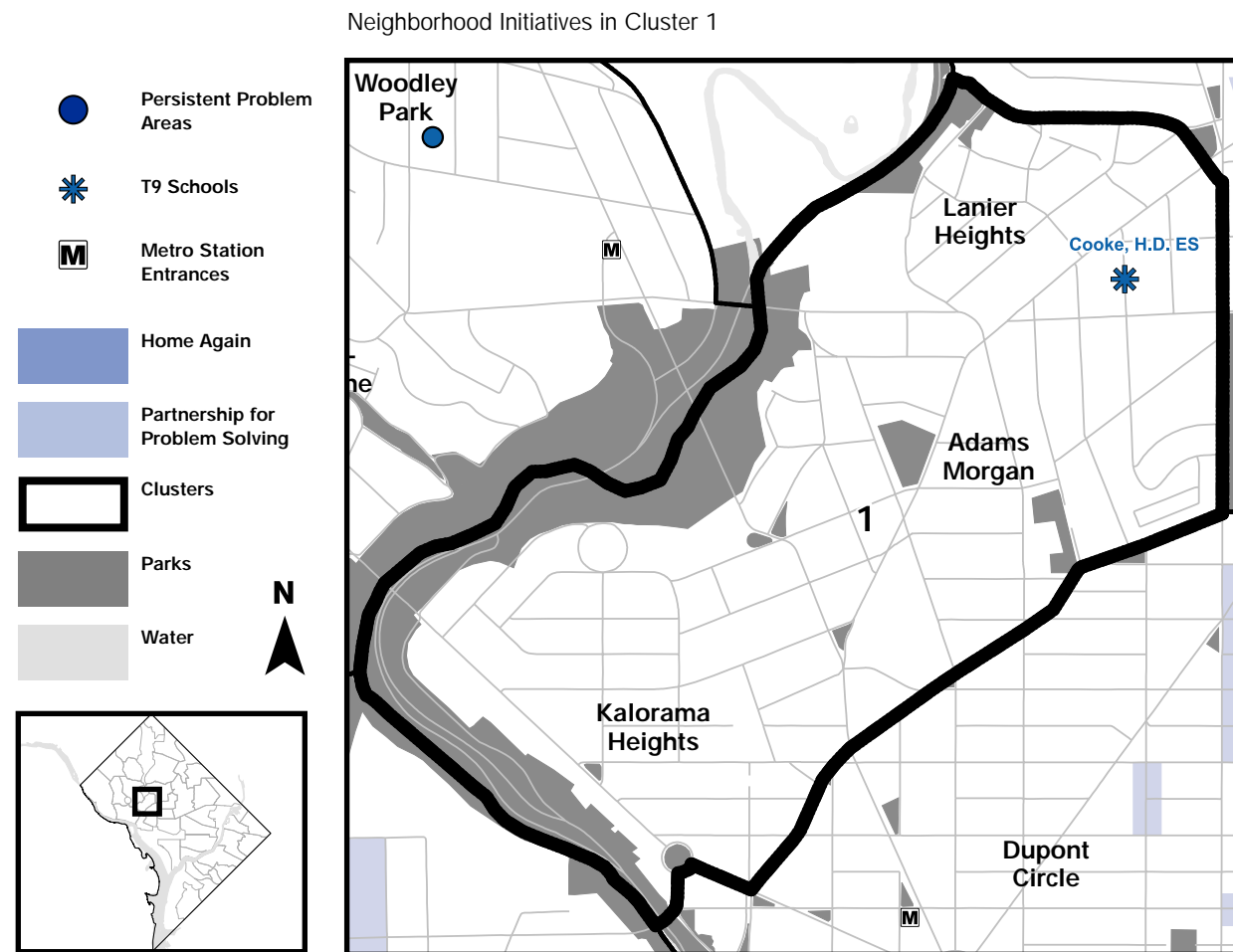
Police Lieutenants are working in partnership with the community and other stakeholders to address local public safety problems. They are developing plans specific to Police Service Areas (the geographic units that the police have implemented in the city) to facilitate the collaborative problem-solving process and to address public-safety issues. Strategies that have been developed focus on addressing offenders, victims, and locations and consist of three types of approaches: focused law enforcement, neighborhood partnership, and systemic prevention. *Please contact Ann Russell at 202-727-1585 to learn more about this initiative.*

Transit-Oriented Development (TOD)

TOD is a land use strategy to accommodate new growth, strengthen neighborhoods, and expand choices and opportunities. TOD capitalizes on bus and rail assets to stimulate and support vibrant, compact, diverse, and accessible neighborhood centers within walking distance of transit. TOD is a strategy that allows for a rich mix of uses—residential, retail, and work places—at densities that are appropriate for the neighborhood. *Please contact Karina Ricks at 202-442-7607 to learn more about this initiative.*

In many instances, the issues addressed in the SNAPs directly link with other neighborhood initiatives, thus creating synergy in areas that will receive substantial public and private resources.

The Neighborhood Initiatives map on the following page depicts the above-mentioned initiatives that are located in your Cluster.



Your SNAP is a living document, not just a plan collecting dust on a shelf. In fact, a number of activities are currently under way to ensure that the priorities highlighted in this document are addressed. The following are examples:

Progress Updates to Your SNAP

The Office of Neighborhood *Action* is monitoring the status of projects with District agencies. A status update meeting will be held in each Ward twice a year to share with residents the progress of the commitments.

Implementation of Citizen-Driven Actions

The success of this plan depends on a strong partnership among District agencies, other agencies, businesses, community development corporations, the faith community, and you. To find community partners to help implement citizen actions, the Office of Neighborhood *Action* will be making contacts in your Cluster. You are strongly encouraged to take the initiative, to pull people or groups together, and to champion one of these actions. Please contact the Office of Neighborhood *Action* (at 202-727-2822) to learn where you might be able to help.

Role of Your Neighborhood Planner

Your Neighborhood Planner will be responsible for implementing several actions in this Ward. During this coming year, your Neighborhood Planner will continue to work with your Neighborhood Cluster on a number of specific activities including preparing a Strategic Development Plan for Columbia Heights to help coordinate the development taking place in the neighborhood, conducting a planning analysis for a neighborhood revitalization strategy for Park View, and exploring Transit-Oriented Development (TOD) opportunities at selected Metro stops. He will also be working on improving community participation with the Comprehensive Plan. Additionally, he will continue to provide support to the NSI to help improve services throughout the Ward.

What Happens Now

6

The Strategic Neighborhood Action Plans were built heavily on past and present plans and documents that have been developed by your neighborhood and the city. For your reference, we have listed a number of relevant plans and documents for your area. Many of these plans are accessible on the Neighborhood *Action* website at <www.neighborhoodaction.dc.gov> or at your local library.

Reference Materials

Plan:	Date Completed:	Plan Development Led by:
Report on Urban Ranger Greening	1999	Urban Rangers
Neighborhood Strategic Plan, Phase One	1998	Urban Partners
Ward 1 Plan	1998	DC Government, DC Office of Planning
City-Wide Comprehensive Plan	1998	DC Government, DC Office of Planning
State of the Neighborhood: Adams Morgan and Mt. Pleasant	1997	Latin Economic Development Corp
Six Year Transportation Investment Plan Preliminary Draft	1997	Cambridge Systematics, Inc.
DC Municipal Regulations Planning and Development, Ward 1	1995	DC Office of Documents and Administrative Issuances
A Strategic Economic Development Plan	1994	DC Government, Office of Economic Development
Small Area Profile No. 1 Reed-Cooke	1989	DC Government, DC Office of Planning
Connecticut Avenue Corridor Study	1987	DC Government, DC Office of Planning
Cluster 1 Databook	Winter 2001	DC Government, DC Office of Planning
Cluster 1 Visioning Workshop Summary Report	Summer 2001	DC Government, DC Office of Planning
Cluster 1 FY2003 Citizen Budget Guides and Worksheets	March 18, 2002	DC Government
Affordable Housing Briefing Document	October 6, 2001	DC Government

Action Plan Partner Abbreviations

ABRA	Alcoholic Beverage Regulation Administration	DMCYF	Deputy Mayor for Children, Youth, Families, and Elders	NSO	Neighborhood Stabilization Officer
CAH	Commission on Arts and Humanities	DMH	Department of Mental Health	NTHP	National Trust for Historic Preservation
CBO	Community-Based Organization	DMPED	Deputy Mayor for Planning and Economic Development	OCA	Office of the City Administrator
CDC	Community Development Corporation	DMPSJ	Deputy Mayor for Public Safety and Justice	OCC	Office of Corporation Counsel
CFSA	Child and Family Services Administration	DMV	Department of Motor Vehicles	OSCC	Office of the Clean City Coordinator
DBFI	Department of Banking and Financial Institutions	DMO	Deputy Mayor of Operations	OCFO	Office of the Chief Financial Officer
DCFD	DC Fire Department	DOC	Department of Corrections	OCP	Office of Contracting and Procurement
DCHA	DC Housing Administration	DOES	Department of Employment Services	OCTO	Office of the Chief Technology Officer
DCHFA	DC Housing Finance Authority	DOH	Department of Health	OLBD	Office of Local Business Development
DCMC	DC Marketing Center	DPR	Department of Parks and Recreation	OP	Office of Planning
DCOA	DC Office of Aging	DPW	Department of Public Works	OPM	Office of Property Management
DCOP	DC Office of Personnel	EMA	Emergency Management Agency	OTR	Office of Tax and Revenue
DCPL	DC Public Libraries	EOM	Executive Office of the Mayor	OZ	Office of Zoning
DCPS	DC Public Schools	FEMS	Fire and Emergency Medical Services	PSA	Police Service Area
DCRA	Department of Consumer and Regulatory Affairs	FHA	Federal Housing Administration	TCC	Taxi Cab Commission
DDOT	District Department of Transportation	IGO	Inspector General's Office	UDC	University of the District of Columbia
DHCD	Department of Housing and Community Development	MPD	Metropolitan Police Department	WASA	DC Water and Sewer Authority
DHS	Department of Human Services	NCRC	National Capital Revitalization Corporation	WCCA	Washington Convention Center Authority
DISR	Department of Insurance and Securities Regulation	NPS	National Park Service	WMATA	Washington Metropolitan Area Transit Authority
		NSC	Neighborhood Service Coordinator	ZAC	Zoning Advisory Committee
		NSI	Neighborhood Service Initiative	ZC	Zoning Commission

Your District Representatives

Anthony A. Williams
Mayor

Kelvin Robinson
Chief of Staff

John Koskinen
City Administrator

Council of the District of Columbia

Linda W. Cropp
Council Chair

Jim Graham, Ward 1

Jack Evans, Chair Pro Tempore / Ward 2

Elizabeth MacIntire, Chair, Advisory
Neighborhood Commission (ANC) 1A

Kathleen Patterson, Ward 3

Adrian Fenty, Ward 4

Glen J. Melcher, Chair, ANC 1B

Vincent Orange, Ward 5

Sharon Ambrose, Ward 6

Andrew J. Miscuk, Chair, ANC 1C

Kevin Chavous, Ward 7

Sandra Allen, Ward 8

Lance Salonia, Chair, ANC 1D

Harold Brazil, At-Large

David Catania, At-Large

James N. Whitman, Chair, ANC 1E

Phil Mendelson, At-Large

Carol Schwartz, At-Large

Eric Price
Deputy Mayor for Planning and
Economic Development

Herb Tillery
Deputy Mayor, Operations

Ellen McCarthy
Deputy Director, Development
Review and Zoning

Carolyn Graham
Deputy Mayor for Children, Youth,
Families, and Elders

Andrew Altman
Director, Office of Planning

Mark Platts
Associate Director, Neighborhood Planning

Margret Nedelkoff Kellems
Deputy Mayor for Public Safety and Justice

Toni L. Griffin
Deputy Director, Revitalization
and Neighborhood Planning

Julie Wagner
Acting Associate Director,
Neighborhood Planning



Government of the District of Columbia

Office of Planning

801 North Capitol Street, NE

Suite 4000

Washington, DC 20002

TEL: (202) 442-7600

FAX: (202) 442-7638

www.planning.dc.gov